

NOMINATING/CORPORATE GOVERNANCE COMMITTEE CHARTER

- 1. <u>Members</u>. The Board of Directors (the "Board") of Biora Therapeutics, Inc. (the "Company") appoints a Nominating/Corporate Governance Committee of at least three members, consisting entirely of independent directors, subject to applicable exceptions in accordance with The Nasdaq Stock Market LLC ("Nasdaq") and/or SEC rules, and designates one member as chairperson. For purposes hereof, an "independent" director is a director who meets the Nasdaq definition of "independence," as determined by the Board.
- 2. <u>Purpose, Duties and Responsibilities</u>. The purpose, duties and responsibilities of the Nominating/Corporate Governance Committee are to engage in succession planning for the Board; identify individuals qualified to become Board members (consistent with criteria approved by the Board); recommend to the Board the Company's director candidates for election at the annual meeting of stockholders; develop and recommend to the Board a set of corporate governance principles; and perform a leadership role in shaping the Company's corporate governance. Among its specific duties and responsibilities, the Nominating/Corporate Governance Committee will:
 - (a) Engage in succession planning for the Board and key leadership roles on the Board and its committees.
 - (b) Annually evaluate the composition of the Board to assess the skills and experience that are currently represented on the Board as a whole, and in individual directors, as well as the skills and experience that the Board may find valuable in the future.
 - (c) Develop and recommend to the Board criteria for identifying and evaluating director candidates and periodically review these criteria.
 - (d) Identify, review the qualifications of, and recruit candidates for election to the Board.
 - (e) Assess the contributions and independence of incumbent directors in determining whether to recommend them for reelection to the Board.
 - (f) Establish procedures for the consideration of Board candidates recommended for the Committee's consideration by the Company's stockholders.

- (g) Recommend to the Board the Company's candidates for election or reelection to the Board at each annual stockholders' meeting.
- (h) Recommend to the Board candidates to be elected by the Board as necessary to fill vacancies and newly created directorships.
- (i) Develop and recommend to the Board a set of corporate governance principles, and annually review these principles and recommend changes to the Board as appropriate.
- (j) Periodically review the Board's leadership structure and recommend changes to the Board as appropriate, and, if the Chairman of the Board is not an independent director, make a recommendation regarding the appointment of the lead external director or lead independent director.
- (k) Make recommendations to the Board concerning the size, structure, composition and functioning of the Board and its committees.
- (l) Recommend committee members and chairpersons to the Board for appointment and consider periodically rotating directors among the committees.
- (m) Review directorships at other for-profit organizations offered to directors and senior officers of the Company.
- (n) Review and assess the channels through which the Board receives information, and the quality and timeliness of information received.
- (o) Review and consider related person transactions, as defined in applicable Securities and Exchange Commission rules, in connection with Board member and candidate evaluations, nominations and appointments.
- (p) Oversee the orientation process for new directors and ongoing education for directors.
- (q) Oversee the evaluation of the Board and its committees, and individual directors.
- (r) Oversee Chief Executive Officer succession planning as may be needed from time to time and review at least annually with the Board.
- (s) Oversee the Company's stockholder engagement program, and make recommendations to the Board regarding its involvement in stockholder engagement.
- (t) Annually evaluate the performance of the Nominating/Corporate Governance Committee and the adequacy of the Committee's charter and recommend changes

to the Board as appropriate.

- 3. <u>Subcommittees</u>. The Nominating/Corporate Governance Committee may delegate its duties and responsibilities to one or more subcommittees as it determines appropriate.
- 4. <u>Outside Advisers</u>. The Nominating/Corporate Governance Committee will have the authority to retain such outside counsel, experts, and other advisers as it determines appropriate to assist it in the full performance of its functions, including any search firm used to identify director candidates, and to approve the fees and other retention terms of any advisers retained by the Committee.
- 5. <u>Meetings</u>. The Nominating/Corporate Governance Committee will meet as often as may be deemed necessary or appropriate, in its judgment, either in person or telephonically, and at such times and places as the Committee determines. The majority of the members of the Nominating/Corporate Governance Committee constitutes a quorum. The Nominating/Corporate Governance Committee will report regularly to the full Board with respect to its activities.

Last amended by the Board of Directors on March 22, 2023